1. A cross-functional, C-Suite-led cybersecurity executive council oversees the following elements of risk governance and resilience, meets at least quarterly and has direct access to the board.

2. Cybersecurity responsibility is embedded across the operating model, business functions, and merger and acquisition assessments. It is incorporated into all senior executive performance goals and compensation.

3. There are consistent enterprise-wide policies and standards which are endorsed by the CEO/Board and are effectively monitored and audited.

4. Investments are prioritized to protect the most critical systems and data assets against top cyber threats.

5. Cyber assessments are included in key procurement and product development and sales decisions.

6. Prompt and effective responses to vulnerabilities and incidents demonstrate a system of continuous improvement.

7. Cyber risk culture management is a critical part of the security program, including appropriate training, development and exercises for executives and staff.